

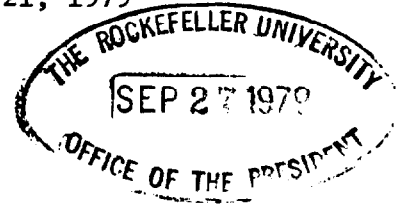


STANFORD UNIVERSITY MEDICAL CENTER

STANFORD, CALIFORNIA 94305

STANFORD UNIVERSITY SCHOOL OF MEDICINE
Department of Psychiatry and Behavioral Sciences
FLOYD MERRILL ESTESS, M.D., Ph.D.
Professor of Clinical Psychiatry

September 21, 1979



Joshua Lederberg, Ph.D.
President
The Rockefeller University
1230 York Avenue at 66th
New York, N.Y. 10021

Dear Dr. Lederberg:

I do remember our conversation this summer and my promise to write you about it. You will recall that we were discussing Dr. David Hamburg's resignation as President of the Institute of Medicine of the National Academy of Sciences, and I voiced an opinion concerning a possible successor. I recall pointing out to you that I thought an outstanding candidate was already on the staff of the Institute of Medicine, and I urged you to think of Dr. Clayton Rich as a highly qualified individual to replace Dr. Hamburg.

Since you and I have both worked for a number of years with Clayton, I doubt there is anything I can tell you about him not already known to you. For the record, it needs to be pointed out that he has a long and distinguished career as a medical educator, clinician, university administrator, and as a Veterans Administration administrator with considerable experience dealing with the Federal Government. While Vice President and Dean here at Stanford, he became progressively more interested in the larger public questions concerning the relationship between government and the health care system, especially as it related to education and research. Had he not left Stanford, I am reasonably certain that Clayton would have positioned himself to deal almost exclusively with such matters as they related to Stanford in the future. Clayton is widely known and respected, and his extensive administrative experience makes him ideally suited to carry on the important work of the Institute.

I hope this brief reminder will be of some use. With best regards,
I am

Sincerely yours,


Floyd M. Estess, M.D., Ph.D.

FME:a

*Re: [unclear]
Estess*